UNITED STATES BANKRUPTCY COURT DISTRICT OF DELAWARE

IN RE: Chapter 11

BUILDING MATERIALS HOLDING . Case No. 09-12074(KJC) CORPORATION, et al., (Joint Admin. Requested)

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Debtors. June 17, 2009 (10:29 p.m.)

(Wilmington)

TRANSCRIPT OF PROCEEDINGS
BEFORE THE HONORABLE KEVIN J. CAREY
UNITED STATES BANKRUPTCY COURT JUDGE

Appearances:

For the Debtors: Sean M. Beach, Esq.

Young, Conaway, Stargatt & Taylor

Michael A. Rosenthal, Esq. Matthew K. Kelsey, Esq. Gibson, Dunn & Crutcher LLP

For ACE: Richard Riley, Esq.

Duane Morris

For Wells Fargo: Paul Heath, Esq.

Richards, Layton & Finger

<u>Audio Operator</u>: Al Lugano

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- 1 THE CLERK: All rise.
- THE COURT: Good morning.
- 3 MR. BEACH: Good morning, Your Honor. May it please
- 4 the Court, Sean Beach from Young, Conaway, Stargatt & Taylor
- 5 on behalf of the debtors. Your Honor, first of all, I'd like
- 6 to thank you for giving us some additional time this morning.
- 7 I think it was fruitful in our ability to get through some
- 8 remaining issues with the United States Trustee. I'm pleased
- 9 to say that I think we have resolved in principal everything
- 10 except for the de minimis asset sale motion that is, I think,
- 11 the last item on the agenda today. Your Honor, I'd like to
- 12 just make some quick introductions. I know your schedule is
- 13 tight today.
- 14 THE COURT: Yeah, let's talk about scheduling.
- MR. BEACH: Sure.
- 16 THE COURT: I have a matter scheduled for hearing at
- 17 11, although I do not think it will take long, so, it's my
- 18 intention to break then briefly and dispose of that matter
- 19 and then resume with this hearing. I have a luncheon
- 20 engagement in town that I intend to make around noon, so I'm
- 21 going to break shortly before noon to do that. If we're not
- 22 finished by then, we'll resume probably at around 1:30. So
- 23 my suggestion is, in terms of how you order the relief today
- 24 is, if there are employee wage payroll issues, I would
- 25 suggest we get to those orders earlier so they can be

- 1 disposed of this morning and docketed in time to do what
- 2 needs to be done in that respect.
- 3 MR. BEACH: Thank you, Your Honor, I think that
- 4 makes sense and that's what we were hoping you'd say.
- 5 THE COURT: Okay.
- 6 MR. BEACH: So, we'll move in that regard. Your
- 7 Honor, if I may, I'd just like to make some very brief
- 8 introductions. My co-counsel from the law firm, Gibson, Dunn
- 9 & Crutcher, Mr. Michael Rosenthal and Mr. Matthew Kelsey are
- 10 here.
- MR. ROSENTHAL: Good morning, Your Honor.
- MR. KELSEY: Good morning, Your Honor.
- MR. BEACH: Your Honor, we filed pro hac vice
- 14 motions. Both Mr. Rosenthal and Mr. Kelsey are admitted in
- 15 good standing in New York, and we'd ask that you allow them
- 16 to be heard today.
- 17 THE COURT: Very well.
- 18 MR. BEACH: In addition, we have Mr. Paul Street
- 19 who's the declarant with respect to the first day declaration
- 20 today in the courtroom.
- THE COURT: Good morning.
- 22 MR. BEACH: And as well as Mr. Brad Dietz from
- 23 Peter J. Solomon & Associates, our investment bankers in the
- 24 courtroom, and Mr. Steven Garner (phonetical) from Alverez &
- 25 Marsal, financial advisors for the company. Your Honor,

- 1 with that, I'd like to cede the podium to Mr. Rosenthal to
- 2 give you an introduction to the company and the direction of
- 3 these cases and start with the relief we're seeking today.
- 4 THE COURT: Alright.
- 5 MR. BEACH: Thank you, Your Honor.
- 6 MR. ROSENTHAL: Good morning, Your Honor. It's nice
- 7 to appear before you.
- 8 THE COURT: Nice to have you.
- 9 MR. ROSENTHAL: Your Honor, this is one of the most
- 10 if not the most important days in this company's existence,
- 11 and not coincidentally, it's also one of the most important
- days in the lives of our customers, in the lives of our 5,500
- 13 employees, and with respect to our vendors because many of
- 14 them depend on our survival for their own financial survival.
- 15 We have filed last night or the night before last, I quess,
- 16 cases for Building Materials Holding Corporation and its
- 17 subsidiaries, and when we filed these cases, we filed them
- 18 pursuant to some intensive negotiations that we've had over
- 19 the last six months with our pre-petition secured lenders to
- 20 come to a restructuring deal that we could present to the
- 21 Court on day one. As a result, we filed our first day
- 22 motions but we also filed a complete plan, a complete
- 23 disclosure statement with attachments, and we are prepared,
- 24 Your Honor, to go forward and effectuate the rapid
- 25 confirmation of this plan before the Court. The plan, Your

- 1 Honor I know that we've hit you with a number of documents,
- 2 but to summarize the plan, the plan calls for the conversion
- 3 by our pre-petition secured lenders of their secured debt
- 4 into a package of debt which would substantially reduce the
- 5 debt on a company and a hundred percent of the equity of the
- 6 company, but it also calls, Your Honor, for us to pay our
- 7 pre-petition unsecured creditors what we believe will amount
- 8 to a hundred percent on their pre-petition claims. Some of
- 9 that will be paid in cash up front and some of that will be
- 10 paid in payments from revenues of the company, and in
- 11 addition, Your Honor, we obviously have, as many plans do, a
- 12 small convenience class where creditors will get a hundred
- 13 percent payment in cash on day one. We think, Your Honor,
- 14 that the plan is clearly in the best interest of all of the
- 15 constituencies that I mentioned, the customers, the vendors,
- 16 the employees, and we think that the conduct of this case in
- 17 an organized, orchestrated, timely fashion is important to
- 18 maintain the value of this business to keep our customers
- 19 happy to keep our vendors happy. Your Honor, we have here
- 20 today Mr. Paul Street who is the general counsel of the
- 21 company, senior vice president of the company, and chief
- 22 administrative officer of the company. We have filed his
- 23 first day declaration in support of the first day motions,
- 24 and I would like to offer the Street declaration into
- 25 evidence.

- 1 THE COURT: Is there any objection? The declaration
- 2 will be accepted into evidence without objection. It's
- 3 Docket No. 4.
- 4 MR. ROSENTHAL: Your Honor, Building Materials
- 5 Holding Corporation and its subsidiaries are one of the
- 6 largest providers of residential business products and
- 7 construction services in the United States. The debtors
- 8 distribute building products and materials, they manufacture
- 9 building components such as trusses and millwork and wall
- 10 panels and they provide construction services both for
- 11 professional builders and for production builders. They
- 12 operate out of 31 distribution facilities, 43 manufacturing
- and production facilities, and 5 regional construction
- 14 services facilities. They operate under two principal brand
- 15 names. One is BMC West and BMC West markets and sells
- 16 business products, manufactures building components, and
- 17 provides construction services to professional builders and
- 18 contractors and markets such as Texas, Washington, Colorado,
- 19 Idaho, Utah, Montana, California, and Oregon. Their products
- 20 include structural lumber and building materials that they
- 21 purchased from manufacturers, as well as components that they
- 22 manufacture themselves at their facilities, and as I said,
- 23 they provide construction services. SelectBuild offers
- 24 integrated construction services to production homebuilders
- 25 as well as commercial and multi-family builders and their

- 1 services include framing operations, concrete services,
- 2 managing labor and construction services, again, in major
- 3 markets in California, Arizona, Nevada, and Illinois. One of
- 4 the things that I think is important for the Court to
- 5 understand about this company is that in virtually all of the
- 6 major markets in which it competes, it is either number one
- 7 or number two in those markets. So, this is a very
- 8 substantial player in significant markets around the country.
- 9 It operates in markets that outpace other U.S. Markets for
- 10 residential building permits. So, it operates in very active
- 11 markets. Its strengths include long-term relationships with
- 12 suppliers who are able to provide volume rebates, its
- 13 reputation for superior quality building components and
- 14 construction services, its ability and this will come up in
- 15 some of the motions to provide just-in-time deliveries,
- 16 meaning that when a project is at the stage where it requires
- 17 certain millwork components, they don't have to wait for a
- 18 week or two weeks to have those millwork components delivered
- 19 just in time for the project's needs. The pre-petition
- 20 capital structure of the company was relatively simple.
- 21 There was a pre-petition secured debt which approximated
- 22 about \$310 million outstanding at the time of the filing. It
- 23 consists of a term loan on which at the petition date about
- 24 275, 280 million was outstanding, a revolver which had an
- 25 outstanding balance of approximately \$20 million at the time

- of the filing, a letter of credit facility which is actually
- 2 built into the revolver to issue letters of credit necessary
- 3 to support their insurance programs, to support obligations
- 4 owed to key vendors, but the letters of credit obligations
- 5 outstanding were about \$113 million, again issued by the same
- 6 group of banks. There were swap obligations, which while
- 7 they had not been terminated prior to the filing have
- 8 subsequently, at least one of them has subsequently been
- 9 terminated and we expect the others to be terminated, would
- 10 result, we believe, in termination liability of approximately
- 11 \$6 million. There is a very, very small amount of other
- 12 secured debt owed on a seller financed real estate note in
- 13 Texas for approximately a million dollars. The unsecured
- 14 creditors consist of our trade vendors, and we believe, Your
- 15 Honor, that approximately \$31, \$32 million is owed with
- 16 respect to trade claims, and we will use this case as an
- 17 opportunity to reject burdensome leases both of real and
- 18 personal property, so there will be some lease rejection
- 19 damages claims. There are a minimal amount of employment
- 20 claims, some will arise from rejection of employment
- 21 contracts, and there are approximately \$21 million of
- 22 employees or former employees who have claims under various
- 23 deferred compensation or supplemental employee retirement
- 24 programs that the company had, and those claims are in the
- 25 neighborhood of \$21 or \$22 million. Now, let's talk about

- 1 how we got here. Your Honor obviously knows that we've had a
- 2 tremendously difficult economic climate and one of the
- 3 principal drivers of our difficulties has been the U.S.
- 4 housing market. As the Court knows, single family housing
- 5 starts have declined precipitously from 2005 hitting a low in
- 6 this year of \$400,000, which basically, Your Honor, is the
- 7 lowest level of single family housing starts since World War
- 8 II. This downturn has obviously been aggravated by the
- 9 turmoil in the credit markets, the mortgage markets, the
- 10 increase in levels of unemployment, the decline in home
- 11 prices, and the general morass that I think everyone sees as
- 12 the current economic environment. Obviously, this impacted
- 13 the debtors' sales performance. The company went from a
- 14 company with \$3 billion in revenue in 2006 to approximately
- 15 \$1.3 billion in 2008, and our annual year ending March 31^{st} of
- 16 this year, we're reporting revenue of about \$1.1 billion, and
- 17 I think as we go through this case, you will see, and we've
- 18 attached projections and liquidation analyses to our plan and
- 19 disclosure statement, you'll see that we believe that the
- 20 tide has turned and that while it will be a slow recovery
- 21 during the projection period which extends through about 2012
- 22 in our projections, we expect those revenues to increase back
- 23 to about \$1.8 billion. Obviously, with the decline in sales,
- 24 the company suffered losses from continuing operations. That
- 25 caused the company to default under some of its financial

- 1 covenants with respect to its pre-petition secured debt, and
- 2 it obviously had a cascading effect on our ability to borrow
- 3 money. We negotiated with our lenders to obtain extensions
- 4 and waivers, and we tried and when I mean "we" obviously
- 5 the company, the company tried for about at least since May
- of 2008 to effectuate an out-of-court restructuring and/or a
- 7 rationalization of its business operations. One of the first
- 8 things that happened is the company engaged Alvarez & Marsal
- 9 to do an analysis of the company's operations and to try to
- 10 present a business rationalization program for the company
- 11 based on the market, based on projections of the market
- 12 designed to improve cashflow and improve profitability. The
- 13 company reduced head-count so that what had been a company
- 14 that had 23,000 employees in June of 2006 was reduced to
- 15 5,500 as of the petition date. It consolidated headquarters
- 16 in Boise. It consolidated administrative functions. It did
- 17 everything that companies try to do to rationalize their
- 18 business operations in these times including selling or
- 19 winding down operations at about 78 locations around the
- 20 country. In addition to that, there was a long process
- 21 whereby the company sought either a new investment or to sell
- 22 its assets to third parties. The process was supervised for
- 23 the company by J.P. Morgan initially and then later by Peter
- 24 J. Solomon. Mr. Dietz from Peter J. Solomon is here today,
- 25 with the goal of exploring possible sale opportunities.

- 1 Obviously, that did not come to fruition. While the company
- 2 did receive expressions of interest, there were none that the
- 3 parties believed were of sufficient value to justify actually
- 4 effectuating a sale. The company tried to refinance, but it
- 5 was trying to refinance at a time when we have the worst
- 6 credit markets that I think have been seen since the Great
- 7 Depression. So, the company was unable to effectuate a
- 8 refinancing, which led the company to enter into discussions
- 9 with its pre-petition secured lenders about an internal
- 10 reorganization, and one of the goals that we all sought to
- 11 accomplish was to achieve a consensual internal
- 12 reorganization that provided the company with the ability to
- 13 be profitable on a go-forward basis with a rationalized
- 14 capital structure and a rationalized business model. The
- 15 bank group was led by Wells Fargo, and I think Mr. Fisher
- 16 from Paul Hastings, who will speak to you later, will tell
- 17 you that we engaged in extensive negotiations with the
- 18 assistance of A&M, management of the company, and Peter J.
- 19 Solomon to negotiate a restructuring that right-sized the
- 20 company and its balance sheet and at the same time provided a
- 21 meaningful recovery to the debtors' unsecured creditors, and
- 22 after months of negotiations and many late nights, we came up
- 23 with the plan and disclosure statement that was filed on day
- one of this case. To enable us to bridge from the petition
- 25 date to the effective date of the plan, we entered into a

- 1 process to obtain debtor-in-possession financing. Peter J.
- 2 Solomon engaged in a marketing effort to try to solicit bids
- 3 for debtor-in-possession financing. We did receive
- 4 proposals. I have to say, Your Honor, we received the
- 5 typical proposals that this Court has seen from third parties
- 6 that called for interest rates of LIBOR plus a thousand,
- 7 LIBOR plus 1,200, and the like. Wells Fargo, our pre-
- 8 petition administrative agent, came forward with a debtor-in-
- 9 possession financing proposal which was acceptable to the
- 10 pre-petition bank group in terms of a priming facility and
- 11 which provided for financing on much more favorable terms.
- 12 We are looking at an interest rate that's more base rate plus
- 13 4 1/2 percent. I do not think there are too many of those
- 14 kinds of debtor-in-possession financings available out there,
- 15 Your Honor, and I think that's a testament, one, to the work
- 16 that Peter J. Solomon has done and, two, to the view of the
- 17 pre-petition lenders that this is really a business debt that
- 18 is worth saving and that they want to help exit from Chapter
- 19 11. Your Honor, I think that's an overview of where the
- 20 company is. We'd like to go through some of the first day
- 21 motions. I'm aware of your time, so, let me say that we have
- 22 been in discussion with the U.S. Trustee's Office. I think
- 23 we have resolved all of the issues that the U.S. Trustee's
- 24 Office has raised. We received a few comments from ACE
- 25 Insurance which provides our workers' compensation and GNO

- 1 Insurance, and we've implemented all of those into the
- 2 documents. So, let me start, Your Honor, by doing just the
- 3 procedural side of it. The first motion is a motion for
- 4 joint administration. We have 12 debtors, and we believe
- 5 that this is a case in which joint administration, procedural
- 6 consolidation for purposes of the case is appropriate, and we
- 7 would ask the Court to approve the joint administration. Mr.
- 8 McMahon had a slight change, I believe, to the joint
- 9 administration order which we have agreed to make.
- 10 THE COURT: Okay. Anyone else care to be heard in
- 11 connection with this motion? I hear no response. Do you
- 12 have a form of order for me?
- MR. ROSENTHAL: We do. May I approach, Your Honor?
- 14 THE COURT: You may. Thank you. That order has
- 15 been signed.
- 16 MR. ROSENTHAL: Thank you. The next matter, Your
- 17 Honor, to get out of the way quickly, is the retention of
- 18 Garden City Group as our noticing claims and solicitation
- 19 agent. We believe Garden City has the requisite experience
- 20 and capability to provide services as a claims, noticing, and
- 21 solicitation agent, and to ease the burden upon the Clerk's
- 22 Office as required by the Local Rules.
- 23 THE COURT: Does anyone else care to be heard in
- connection with this application? I hear no response. I
- 25 don't have any questions.

- 1 MR. ROSENTHAL: Here again, Your Honor, we have been
- 2 responsive to the request of the U.S. Trustee's Office and
- 3 we'll hand to you a clean copy and a blackline as well.
- 4 THE COURT: Alright.
- 5 MR. ROSENTHAL: May I approach?
- THE COURT: Thank you.
- 7 MR. ROSENTHAL: Your Honor, I'd like to handle some
- 8 additional motions. The DIP was next on the agenda, but I'd
- 9 like to skip that. I think it will take a little longer than
- 10 what we have and handle it in the break before you go to
- 11 lunch, if that's okay with the Court?
- 12 THE COURT: Alright.
- MR. ROSENTHAL: The next one, Your Honor, is the
- 14 cash management order. As with many large companies, we
- 15 utilized and integrated a cash management system which moves
- 16 funds between linked bank accounts, and we believe, Your
- 17 Honor, that it is appropriate to continue the cash management
- 18 system that was in effect. We do have the ability to track
- 19 the cash and have intricate financial systems to do so.
- 20 We've also requested authority to use our current business
- 21 forms and believe it would be burdensome to order new forms
- 22 now. This is a fairly plain vanilla motion, Your Honor, and
- 23 we would request the Court to enter the order approving our
- 24 cash management system. Again, we have received several
- 25 comments, I think, from the U.S. Trustee's Office, and we

- 1 have made those comments and reflected them in a blackline.
- THE COURT: Alright, I'd like to see the blackline,
- 3 if I may.
- 4 MR. ROSENTHAL: Thank you.
- 5 THE COURT: Thank you. Alright, I've reviewed the
- 6 blackline and don't have any questions but let me ask for the
- 7 record if anyone else wishes to be heard in connection with
- 8 this motion? I hear no response. That order has been
- 9 signed.
- MR. ROSENTHAL: The next one, Your Honor, I would
- 11 like to go to is the employee wage motion. Obviously, there
- 12 are a number of employees waiting on pins and needles to
- 13 figure out if they're going to be able to receive their
- 14 checks this week. The debtors employ 5,500 employees. A
- 15 very few of them, approximately 300, are represented by
- 16 unions. In the ordinary course of business we pay regular
- 17 wages and salaries to the employees as well as commissions
- 18 for certain employees, and we reimburse them for their
- 19 business-related expenses. As with all large companies, we
- 20 maintain various employee benefit programs including medical
- 21 benefits, dental, vision, vacation time, retirement savings
- 22 plans, relocation plans, short and long-term disability
- 23 benefits, and the like, all detailed in the motion. We had
- 24 extensive discussion with the U.S. Trustee's Office about
- 25 this motion, and we have agreed that the order would be

- 1 entered on a final basis as presented except that the request
- 2 for approval of retention and severance would be deferred for
- 3 now until the second day hearing. I think it's important,
- 4 Your Honor, to understand two things. One, is that the
- 5 payment of these obligations is absolutely critical to the
- 6 success of the debtors in the case, and two, that we do not
- 7 believe that the pre-petition wage obligations of any one
- 8 employee that we seek to pay here exceeds the priority cap of
- 9 \$10,950. Your Honor, I'll hand you a blackline. We have
- 10 made some changes that the U.S. Trustee requested with
- 11 respect to not only the deferral of the severance and
- 12 retention until final, but with respect to amounts that can
- 13 be paid in cash on account of pre-petition vacation time. So
- 14 we've taken those comments as well.
- 15 MR. KELSEY: Your Honor, Matt Kelsey, Gibson, Dunn &
- 16 Crutcher on behalf of the debtors. For the benefit of the
- 17 U.S. Trustee, we'd like to confirm on the record that none of
- 18 the independent contractors or temporary employees employed
- 19 by the debtors are professionals subject to professional
- 20 retention application requirements under the bankruptcy.
- 21 THE COURT: Alright, thank you. Does anyone else
- 22 care to be heard in connection with this motion? I hear no
- 23 response.
- 24 MR. ROSENTHAL: May I approach, Your Honor?
- 25 THE COURT: You may.

- 1 MR. BEACH: Your Honor, for the record, Sean Beach.
- 2 I think that order has a date that would need to be inserted,
- 3 so that might be one that we need to hold until we figure out
- 4 the second day hearing.
- 5 THE COURT: Well, I do want to break now, but before
- 6 we do, let's talk about at least that one date. I understand
- 7 that the debtor has a request for second days for the week of
- 8 July 6th.
- 9 MR. ROSENTHAL: We do, Your Honor, but we understand
- 10 that you're on vacation that week.
- 11 THE COURT: I am. I have every intention of being,
- 12 anyway.
- MR. ROSENTHAL: We have no intention of disrupting
- 14 your vacation. An unhappy judge is not one we would like to
- 15 appear before.
- 16 THE COURT: That's a good thought. So, let's talk
- 17 about Plan B then for that date. My preference would be to
- 18 have the second days on July 16th, which is about Well, I
- 19 think exactly 30 days from today. I would have the hearing
- 20 earlier in the week, but the three prior days are set aside
- 21 for what at least at this point is a contested confirmation
- 22 hearing. How much heartburn does that create for the debtor?
- MR. ROSENTHAL: Your Honor, that does not create
- 24 heartburn for us other than with respect to the final hearing
- 25 on the DIP. We believe that it's important that we show our

- 1 customer and vendor and employee base that we have the full
- 2 availability of the \$80 million DIP, and we also have some
- 3 key projects in the southern California area that may require
- 4 additional letters of credit to be issued that would require
- 5 access to more than the \$40 million. So we would propose
- 6 that if the Court has time that we hold the second day
- 7 hearings on everything but the DIP on the 16^{th} , in the
- 8 afternoon, I believe, 4:30 is what the Court suggested, but
- 9 that we have the final hearing on the DIP on the 3^{rd} .
- 10 THE COURT: I will not be here from the 3rd of
- 11 July?
- MR. ROSENTHAL: Third of July.
- 13 THE COURT: That's a federal holiday, first of all.
- MR. ROSENTHAL: Oh, okay, 2nd then.
- 15 THE COURT: The 2nd I will not be here, that will be
- 16 the start of my vacation.
- 17 MR. ROSENTHAL: Okay.
- 18 THE COURT: I would add you, you know, to the end of
- 19 the day on the 1st. I don't know whether in terms of days
- 20 that gives you sufficient time for a final order, but if it
- 21 doesn't what I would do is give you another interim order
- 22 with increased availability against the 80 million based upon
- 23 need and at that point you will presumably have a committee
- 24 to work with, but that really is the best I can do.
- 25 MR. ROSENTHAL: That's fine, Your Honor. That would

- 1 be fine, at the end of the day on the 1^{st} . Hopefully we will
- 2 be able to take very, very little of your time and I think -
- 3 Is that 15 days? I think that is the 15^{th} day.
- THE COURT: Alright, well, July 1st at 4:30.
- 5 MR. BEACH: And just so Your Honor knows, we have -
- 6 Mr. McMahon can speak to this as well, but we have had
- 7 discussions with the Office of the United States Trustee
- 8 about moving forward as quickly as possible in terms of
- 9 setting up a committee so that they will be in place and we
- 10 can have discussions with them prior to that date.
- 11 THE COURT: Okay. Is there a tentative date for a
- 12 formation meeting, Mr. McMahon?
- MR. McMAHON: Your Honor, good morning. Joseph
- 14 McMahon for the Acting United States Trustee. Right now
- 15 there isn't. I think by next Friday would be a safe bet.
- 16 THE COURT: Okay. Alright. Well, for purposes of
- 17 the wage order, that will be July 16^{th} .
- 18 MR. ROSENTHAL: That's fine, Your Honor.
- THE COURT: Okay. At 4:30.
- 20 MR. ROSENTHAL: We'll have to make sure the Court
- 21 has the keg forming on July 1^{st} in the afternoon.
- 22 THE COURT: Well, maybe we'll even sing, I don't
- 23 know. And objections by July 9th. Okay, I've filled in those
- 24 blanks, and with that I've signed the wage order. Now, what
- 25 I will do is take the orders I've signed already and have

- 1 them docketed now, if the parties wish.
- MR. ROSENTHAL: Yes, please, Your Honor.
- 3 THE COURT: Alright, and then, hopefully this break
- 4 will be a short one and we'll resume right after.
- 5 MR. ROSENTHAL: Thank you, Your Honor.
- 6 THE COURT: Alright, we'll recess.
- 7 (Whereupon at 11:02 a.m., a recess was taken in the
- 8 hearing in this matter.)
- 9 (Whereupon at 11:23 a.m., the hearing in this
- 10 matter reconvened and the following proceedings were had:)
- 11 THE CLERK: All rise. Be seated, please.
- MR. ROSENTHAL: Your Honor, may we now return to the
- debtor-in-possession financing motion.
- 14 THE COURT: Yes.
- 15 MR. ROSENTHAL: Your Honor, I don't want to repeat
- 16 everything that I said in my introduction. I'd like to point
- 17 out, this is an \$80 million senior secured revolving credit
- 18 facility with a \$20 million letter of credit sub-facility and
- 19 we're requesting on an interim basis \$40 million. We believe
- 20 that this is urgently needed to continue to operate the
- 21 business to provide the customers and the vendors with the
- 22 confidence that they need in the debtors' business and
- 23 business plan and financial wherewithal so that they will
- 24 continue to do business with us, and it will provide the
- 25 employees with the comfort they need that they are going to

- 1 be paid. I went briefly over the efforts that Peter J.
- 2 Solomon went to, to try to solicit alternative DIPs and
- 3 reached the conclusion that the DIP being offered by Wells
- 4 Fargo was in fact the most advantageous from the company's
- 5 perspective. There are a couple of things I would like to
- 6 point out to the Court. We have tried, Your Honor, to take
- 7 into consideration the things that we know that courts in
- 8 this jurisdiction and frankly in most jurisdictions are
- 9 sensitive to. We have clearly identified the terms of the
- 10 debtor-in-possession financing in our motion. We've excluded
- 11 from the collateral package avoidance actions. We believe we
- 12 have established the case for the adequate protection of the
- 13 pre-petition lenders whose interests are being primed, both
- in that they're being provided with adequate protection both
- 15 in terms of the replacement liens, the administrative
- 16 priority claims we're giving them, the acknowledgment of the
- 17 validity and amount of their obligations, but also with
- 18 respect to the small amount of the pre-petition revolver that
- 19 is being paid in connection with this interim order, and that
- 20 is \$4 million of the \$20 million revolver will be paid in
- 21 effect in a roll-up of that amount. The basis of that, Your
- 22 Honor, is that that is just a reasonable estimation of the
- 23 amount of the restructuring costs that were incurred in
- 24 getting ready to prepare for this case, and so, since the
- 25 pre-petition lenders had funded that and we wanted to as

- 1 part of the overall arrangement, the concept was to repay
- 2 that with the debtor-in-possession funds. In any event, Your
- 3 Honor, we have received comments from the United States
- 4 Trustee's Office. We made all of the comments after
- 5 negotiation, we made all of the changes that the U.S.
- 6 Trustee's Office wanted. In addition, we had a comment from
- 7 ACE Insurance to make sure that one of the schedules to the
- 8 DIP agreement included all of the accounts that ACE held
- 9 which were funded with monies for our self-insured retention
- 10 portion of certain of the payments under these workers' comp
- 11 policies, and frankly, Your Honor, ACE at this point, because
- 12 this is recent for them, ACE could not confirm precisely what
- 13 accounts they have. We think it's two. They think it's two
- 14 as well, but they're not absolutely certain, and they have to
- 15 do some further investigation. So what we agreed to do for
- 16 ACE is add some language into the interim order which
- 17 provides that that schedule is augmented by any other
- 18 accounts loss What did we call them? Loss -
- MR. RILEY: Good morning, Your Honor. Richard Riley
- 20 from Duane, Morris for ACE, and debtors' counsel is going to
- 21 probably jump and punch me or it's the reason you shouldn't
- 22 allow BlackBerrys in the courtroom. Margie Reed, who's
- 23 primary counsel for ACE in this matter, I told her what we
- 24 interlineated. All we're trying to catch is any funds any
- 25 other paid loss deposit funds that ACE American Insurance and

- 1 its affiliates are holding. It's probably the two accounts
- 2 that are on the debtors' schedule, but we're just now sure.
- 3 I worked out language in the hallway that provides that it's
- 4 anything on that schedule and any other paid loss deposit
- 5 accounts held by ACE or its affiliates. Ms. Reed emailed me
- 6 to make sure I changed that to be any paid loss deposit funds
- 7 instead of accounts, and her point is, and I think the
- 8 debtors basically will know this, they're not separate
- 9 accounts. ACE holds these as commingled funds. So, she want
- 10 to make sure it's not just it's actually any paid loss
- 11 deposit funds rather than accounts. That's the only point
- 12 and I know it's my fault out in the hallway for the wrong
- 13 language.
- 14 MR. ROSENTHAL: We don't have any problem with
- 15 making that change, Your Honor.
- 16 THE COURT: Alright.
- 17 MR. ROSENTHAL: Based on that, Your Honor, we
- 18 request that the Court approve the interim order and set a
- 19 hearing on the final order for July 1^{st} at 4:30.
- THE COURT: Alright. Let me see the blackline, walk
- 21 me through that and then I will ask if any others wish to be
- 22 heard in connection with that matter.
- MR. ROSENTHAL: I will do that. May I approach?
- THE COURT: You may. Thank you.
- 25 MR. ROSENTHAL: The first change, Your Honor, is on

- 1 page 6, and the addition of the language as requested by the
- 2 U.S. Trustee, this is the reservation, paragraph (6) is the
- 3 paragraph of the order that reserves to the committee the
- 4 right to challenge the pre-petition liens, so, the effect of
- 5 this language is just to say that while this may be what the
- 6 debtor is stipulating to that it doesn't give away the rights
- 7 of other parties in paragraph (6). And if Your Honor wants
- 8 to turn to page 18 because that's related to it, you'll see
- 9 that the challenge period afforded to anyone other than the
- 10 debtor, including any creditors committee, is 90 days which I
- 11 believe is a very which is a long period given what other
- orders may have done, and at the request of the U.S. Trustee
- 13 there's been the addition or such later date as the pre-
- 14 petition administrative agent agrees and the Court orders.
- 15 Turning back to page 7, Your Honor, the U.S. Trustee wanted
- 16 to make clear that there was no intent in the document to
- 17 limit the debtors' ability to pay off in full the DIP
- 18 obligations through alternative financing. So, we added that
- 19 to that paragraph on page 7. Page 11, we wanted to make sure
- 20 that the 506(c) and 552(b) waivers are effective upon entry
- 21 of the final order. Page 13, the language deleted this
- 22 language that had the Court expressly approving the terms of
- 23 the agreements, and the comment was that the Court
- 24 undoubtedly has not reviewed the terms of a couple hundred
- 25 pages of documents that were submitted, and so -

- 1 THE COURT: That would be true. I did read the
- 2 motion. I did read the first day affidavit in connection
- 3 with this as well.
- 4 MR. ROSENTHAL: And so that's the change that was
- 5 made there. Page 14, again, the insertion of the language
- 6 that the 506(c) waiver's effective upon entry of the final
- 7 DIP order, and under 726 that it's to the extent permitted by
- 8 applicable law. Page 18 is the change we just talked about
- 9 with respect to the challenge period. Page 22 is the same
- 10 change about the 506(c) waiver being effective on entry of
- 11 the final order. Page 27, again, the language that nothing
- 12 limits the ability to pay off the financing through
- 13 alternative financing. Page 29, again, the 552(b) waiver
- 14 being upon entry of the final DIP order and same thing with
- 15 506(c). Page 30, in the reimbursement of costs section, the
- 16 U.S. Trustee requested that the reimbursement be subject to
- 17 the procedures set forth below and that was acceptable.
- 18 There was an agreement that the fees and expenses in
- 19 connection with the actual closing of the facility though
- 20 were approved. Page 31 in the release section where the
- 21 release just relates to the debtors, again the reservation
- 22 with respect to challenges by non-debtor persons, and on page
- 23 35, Mr. McMahon added his address and there was one other
- 24 change, Your Honor, which I'm trying to find here, which is -
- 25 Okay. Alright, so that change, Your Honor those are the

- 1 changes with the exception of the language that was requested
- 2 by ACE Insurance which is not in the blackline that you have
- 3 but will be in the clean version that we hand up to you,
- 4 although I have handwritten it in.
- 5 THE COURT: That's fine. Let me ask if anyone else
- 6 wishes to be heard in connection with the financing motion?
- 7 MR. McMAHON: Your Honor, good morning. Joseph
- 8 McMahon. The debtors confirmed for me prior to this hearing
- 9 and I'll ask them to confirm that with respect to the \$4
- 10 million rolled-up portion that it is, I'd say, fair game with
- 11 respect to the investigation period, meaning that there's
- 12 nothing in this order that limits the ability of this Court
- 13 to order an appropriate remedy in the event that there is a
- 14 successful challenge.
- 15 MR. HEATH: Good morning, Your Honor. Paul Heath of
- 16 Richards, Layton & Finger on behalf of Wells Fargo. Your
- 17 Honor, I will confirm that on the record, and I'd also like
- 18 to introduce Your Honor to my co-counsel, Kevin Fisher, Seth
- 19 Mennillo, and Thomas Kent from the Paul, Hastings firm.
- THE COURT: Very well, thank you. Welcome.
- MR. RILEY: Your Honor, Richard Riley from Duane,
- 22 Morris on behalf of ACE again. Your Honor, just to point
- out, we did discuss with debtors' counsel last night and I
- 24 had a discussion with bank's counsel this afternoon that in
- 25 paragraph (5), the reference to letter of credit rights as

- 1 being part of the collateral, we just clarified with everyone
- 2 that by that they mean letters of credit where the debtor is
- 3 the beneficiary, and they're not talking about the letters of
- 4 credit posted to ACE or any of the other insurance carriers.
- 5 And just one other clarification, paragraph (5), "collateral"
- 6 is defined as all of the assets and other things in paragraph
- 7 (5) and then they carve out the various things from the
- 8 collateral. They then use the term "collateral" in paragraph
- 9 (7) for the cash collateral liens, the adequate protection
- 10 liens. I am assuming later on in the order when they use
- 11 capital "C", Collateral, it means the collateral with all the
- 12 carve-outs, with all the excluded assets in paragraph (5). I
- 13 think that's how it works.
- 14 UNIDENTIFIED SPEAKER: That's correct, Your Honor.
- 15 THE COURT: Alright. Does anyone else care to be
- 16 heard in connection with the financing motion? Debtor have
- anything further in support of the motion?
- MR. ROSENTHAL: No, Your Honor, we request its
- 19 entry.
- 20 THE COURT: Alright, based upon the record made and
- 21 the alterations made to the form of order, I'm prepared to
- 22 grant the relief that's been requested. Do you have a clean
- 23 copy?
- MR. ROSENTHAL: I do, Your Honor, may I approach?
- THE COURT: Yes. Thank you. Now, just point out to

- 1 me where the handwritten change is. Alright, thank you.
- 2 Alright, we need to fill in the -
- 3 MR. ROSENTHAL: The objection deadline, Your Honor.
- 4 THE COURT: Yes.
- 5 MR. ROSENTHAL: We're perfectly happy, Your Honor,
- 6 with a relatively short objection deadline given that the
- 7 Court is accommodating us on the early hearing date. We
- 8 would like a little more than the night, but it doesn't have
- 9 to be too many more.
- THE COURT: Well, the hearing's going to be on July
- 11 1st, that's a Wednesday. I'm thinking maybe June 26th at 4 for
- 12 everyone except the Committee, and it seems to me that if
- 13 we're talking about a formation meeting by the end of next
- 14 week, it really the committee really ought to be free to
- 15 come in at the time of hearing and raise any objection. Any
- 16 response to that schedule?
- 17 MR. ROSENTHAL: Come in at the time of the hearing?
- 18 THE COURT: Yeah.
- 19 MR. ROSENTHAL: And give us their objection at the
- 20 time of the hearing?
- 21 THE COURT: Well, let's put it this way, the way it
- 22 usually works, they'll tell you ahead of time what it is. I
- 23 may be the one who doesn't know until the time of the
- 24 hearing. I doubt you'll come without knowing what it is, any
- 25 problems it may have.

- 1 MR. ROSENTHAL: Your Honor, the only thing I would -
- 2 I mean could we set it say noon of that day?
- 3 THE COURT: On the 1^{st} ?
- 4 MR. ROSENTHAL: Yes.
- 5 THE COURT: Okay.
- 6 MR. ROSENTHAL: Thank you, Your Honor.
- 7 THE COURT: Alright, well let's to it Okay, I'll
- 8 handwrite the change in. I'll say it's June 26th at 4 p.m.
- 9 for all parties except any official committee which shall
- 10 have until noon Eastern Time on July 1, 2009, and I've
- 11 inserted that right after the parenthetical which follows the
- 12 June 26th 4 o'clock prevailing Eastern Time deadline. And
- 13 with that change, I'll sign the order.
- 14 MR. ROSENTHAL: Thank you very much, Your Honor.
- 15 Alright, now, in the couple of minutes we have left before we
- 16 break, and I'm sorry we've had to interrupt the hearing a
- 17 couple of times today.
- 18 MR. ROSENTHAL: I would like to address critical
- 19 vendors, Your Honor, unless you have another order.
- THE COURT: Well, here's my thought on that, you
- 21 mentioned that all had been resolved except for the de
- 22 *minimis* asset motion.
- MR. ROSENTHAL: Correct, Your Honor.
- THE COURT: I did have some thoughts about that. I
- 25 wanted to hear what the U.S. Trustee had to say and maybe

- 1 during the break, the parties could talk about that based
- 2 upon that discussion and see whether we can't resolve it, but
- 3 Mr. McMahon, the U.S. Trustee had objection to that?
- 4 MR. McMAHON: Your Honor, may I say, good morning.
- 5 I'll be very brief. Basically the core of the objection is
- 6 the Rule 6003 standard, immediate and irreparable harm. I
- 7 don't think that I have to point to any particular case in
- 8 this district to demonstrate that. This type of relief is
- 9 not typical on the first day of a bankruptcy proceeding, and
- 10 the core concern that we have, Your Honor, is that the
- 11 statutory the rule-based standard, I should say, is not
- 12 satisfied by the motion. There's no textual reference to the
- 13 rule. We just don't believe they've met their burden and
- 14 this is the type of issue that a committee typically does get
- 15 the chance to weigh in on before the Court even were to put
- 16 pen to paper on an order. I think it's fair for the
- 17 committee to have a chance at this and from speaking with the
- debtors, my understanding is that there's really some only de
- 19 *minimis* pieces of equipment and machinery that are really at
- 20 issue or in play over the interim period, and in light of
- 21 that I think that the fact that we talk about non-core assets
- 22 tells us something about whether this is an immediate and
- 23 irreparable harm type issue. So, in light of our
- 24 understanding communicated from the debtors, we just don't
- 25 believe that this is necessary today. It could be put out on

- 1 full notice.
- THE COURT: Alright, thank you. Anyone else have a
- 3 comment on this motion? Alright.
- 4 MR. ROSENTHAL: Your Honor, would you like to hear
- 5 from the debtor?
- THE COURT: Briefly, yes.
- 7 MR. ROSENTHAL: Yes. Your Honor, the debtor has
- 8 been in the process of winding up its operations. It has
- 9 numerous equipment, vehicles and equipment of relatively
- 10 insignificant value that it takes to auctions regularly.
- 11 While some might say it's even ordinary course of business,
- 12 we think that auctioneers, for example, may want an order of
- 13 the Court that says they can go forward. This is
- 14 deteriorating in value. It's not a lot of money, but we can
- 15 see no reason why during this intervening three or four week
- 16 period that this equipment shouldn't be taken to these
- 17 auction houses and disposed of as it has been in the past.
- MR. McMAHON: Your Honor, just one footnote here.
- 19 There is authority sought in the motion to employ 327(a) type
- 20 people, auctioneers, the like, apparently without the
- 21 formalities associated with 2014 and applicable rules, so,
- 22 that's a second concern that we have.
- THE COURT: Alright. Any response to that issue?
- MR. ROSENTHAL: Your Honor, we are not requesting
- 25 authority to employ auctioneers under 327. We do not think

- 1 that they need to be employed under 327. These auctioneers
- 2 get paid from the proceeds of the sale. We do not think
- 3 they're professional persons. We don't think that they would
- 4 be you're going to find an auctioneer in some of these
- 5 jurisdictions that would consent to sell our property if they
- 6 have to come make an application here. This is I mean, I
- 7 think this is truly, Your Honor, a situation where we don't
- 8 believe that the code section should apply.
- 9 MR. McMAHON: And in response, Your Honor, we looked
- 10 at the text of 327(a). The word "auctioneers" is present and
- 11 it doesn't qualify which types of auctioneers should be
- 12 subject to the applicable statutory standard.
- 13 THE COURT: And no one's ever raised that issue
- 14 before, but the statute does plainly contain reference to
- 15 auctioneers. Without resolving the matter now, let me give
- 16 you my reaction. I haven't focused on that issue, and I
- 17 thank the U.S. Trustee for raising it, but with respect to
- 18 the continued ability of the debtor even before the
- 19 appointment of a committee and in the 20-day period which
- 20 follows, it seems to me that given what the submissions
- 21 reflect or I don't want to hyperbolize, but really, massive
- 22 contraction efforts that have gone forward over the course of
- the last year, it seems to me all to the better but ought to
- 24 continue, but subject to two things. I'd be willing to
- 25 approve disposition of assets of under a hundred thousand in

- 1 this interim period and then anything over that would require
- 2 a motion, and if you want to schedule that for the second
- 3 days, I'd hear it then for final relief, but at least at that
- 4 point the committee will have had a chance to take a look at
- 5 what the debtor has suggested. Secondly, I guess at least in
- 6 the interim period, I don't know, you might consider them
- 7 ordinary course professionals, but it seems to me, you need
- 8 to think about the U.S. Trustee's issue with whether an
- 9 auctioneer is a 327(a) party and then secondly, there's got
- 10 to be a compliance with Rule 6004(f)(1) which requires the
- 11 filing of a statement containing certain information about
- 12 any sales that have taken place. So those are my thoughts.
- 13 Why don't you talk about them during the break, and we'll
- 14 come back to that. My inclination would be to break now
- 15 unless you're telling me there's another order that
- 16 absolutely has to be entered before the break. Okay. I'm
- 17 expecting to be back by 1:30. There is another hearing
- 18 scheduled for 1:30 actually for one o'clock, but my
- 19 intention would be to finish these hearings and then move to
- 20 the other scheduled for this afternoon, but why don't you
- 21 plan to be back like around 1:15 and we'll resume if not
- 22 then, then shortly thereafter. Alright, Court will stand in
- 23 recess.
- 24 (Whereupon at 11:49 a.m., a recess was taken in the
- 25 hearing in this matter.)

- 1 (Whereupon at 1:18 p.m., the hearing in this matter
- 2 reconvened and the following proceedings were had:)
- 3 THE CLERK: All rise. Please be seated.
- 4 THE COURT: Good afternoon.
- 5 MR. ROSENTHAL: Good afternoon, Your Honor. Michael
- 6 Rosenthal from Gibson, Dunn & Crutcher for the debtors,
- 7 Building Materials Holding Corporation and its subsidiaries.
- 8 Your Honor, if we can continue with these motions, I think we
- 9 can do them relatively quickly because I think we have
- 10 agreement on everything with the exception, again, of the de
- 11 *minimis* assets.
- 12 THE COURT: Alright.
- MR. ROSENTHAL: Let's, if we can go through, on the
- insurance motion, we took comments from the U.S. Trustee's
- 15 Office and we took comments from ACE Insurance Company.
- 16 We've input all of those comments, Your Honor. This motion
- 17 is about enabling the debtors to pay self-insured retention
- 18 portions of workers' compensation claims and to pay for a
- 19 premium financing and the like, fairly typical of first day
- 20 relief. There were some changes requested by both the United
- 21 States Trustee's Office and ACE which have been made, and I
- 22 can hand up to the Court a blackline and a clean copy of this
- 23 order and request -
- THE COURT: If you would. Thank you.
- 25 MR. ROSENTHAL: Your Honor, the next motion is the

- 1 utilities motion -
- THE COURT: Well, let me first ask -
- 3 MR. ROSENTHAL: Sorry.
- 4 THE COURT: if anyone else wishes to be heard in
- 5 connection with the insurance motion? I hear no response. I
- 6 have reviewed the blackline and do not have any questions, so
- 7 I will sign that order. You may proceed.
- 8 MR. ROSENTHAL: Your Honor, the next one is the
- 9 utility motion, and we received comments from the U.S.
- 10 Trustee's Office and we've made changes. Basically, Your
- 11 Honor, until the second day hearing, we intend to fund the
- 12 escrow to which is essentially a two-week escrow based on
- our average utility payments, which could be accessible by
- 14 utility providers in the event that we default in the payment
- of amounts owed to them. We are not deducting from the
- 16 escrow amounts that utility providers already hold. The
- 17 principal change we made in the order is that we have instead
- 18 of asking the Court to approve the procedures for changing
- 19 the deposit amounts at this hearing, we've moved that to
- 20 final hearing and that required some rather significant
- 21 changes to the order, but it is now, as I reflected, on an
- 22 interim basis we're approving the utility deposit with
- 23 procedures later.
- 24 THE COURT: Alright, do you have a blackline for me?
- MR. ROSENTHAL: Yes, Your Honor, may I approach?

- 1 THE COURT: Yes, and while you're doing that, I'll
- 2 ask if anyone else wishes to be heard in connection with the
- 3 utility motion? I hear no response. Give me a moment just
- 4 to take a look at the blackline. That order has been signed.
- 5 MR. ROSENTHAL: Thank you, Your Honor. Your Honor,
- 6 the next motion is the motion to approve the payment of pre-
- 7 petition sales and use taxes and this again is a fairly
- 8 typical first day motion. We are not in arrears on any
- 9 payments owed to taxing authorities. We're requesting
- 10 permission to pay these amounts even if they arose pre-
- 11 petition in the ordinary course, and we have one provision
- 12 that raised a slight objection from the U.S. Trustee to the
- 13 extent that there is an audit related to prior period taxes.
- 14 We requested permission to make the payment required by the
- 15 additional payment required by that audit, and in fact, the
- 16 amount of those audit changes over the last three years has
- 17 been no more than somewhere around \$120,000. So we're not
- 18 talking significant dollars, but we did agree with the U.S.
- 19 Trustee to amend the order to reflect that before we pay any
- 20 amounts on account of upward audit adjustments, we'll provide
- 21 certain notices to the U.S. Trustee. May I approach, Your
- 22 Honor?
- 23 THE COURT: You may. Does anyone else care to be
- 24 heard in connection with this motion? I hear no response.
- 25 Alright, I see the addition of the 10-day notice period. I

- don't have any questions and will sign the order that's been
- 2 presented.
- 3 MR. ROSENTHAL: The next motion, Your Honor, relates
- 4 to something that's extremely important to the debtors which
- 5 is approval of its customer programs which include programs
- 6 related to rebates and warranties, all of these designed to
- 7 build customer loyalty, encourage sales. We believe these
- 8 are particularly important in this environment and necessary
- 9 for a company in our industry if we're going to maintain our
- 10 credibility not only that we can do work in the future but
- 11 that we stand behind the work that we do. Your Honor, we I
- 12 don't believe we had some minor changes requested by the
- 13 U.S. Trustee's Office and we've made those, and I have a
- 14 blackline of that.
- 15 THE COURT: Alright. Does anyone else wish to be
- 16 heard in connection with the customer motion? I hear no
- 17 response. Alright, I've noted the changes in the blackline.
- 18 They are minimal.
- MR. ROSENTHAL: Thank you, Your Honor.
- THE COURT: I will sign the order.
- 21 MR. ROSENTHAL: The next one, Your Honor, is our
- 22 critical vendor motion. As I've told the Court, vendor
- 23 support is essential to our business. We are a just-in-time
- 24 provider of building materials, and it's important that we be
- 25 able to continue the supply of needed products. We've

- 1 identified critical vendors based on a couple of criteria.
- One, are they a sole source or limited source supplier for
- 3 us, and we've made this decision in different geographic
- 4 areas as well because it's not efficient to transport, for
- 5 example, doors that are manufactured in Texas to a location
- 6 in Illinois. So, that's one way we've done it. A second is,
- 7 would it be prohibitively expensive or time consuming to
- 8 replace the vendor because, given the just-in-time nature of
- 9 our deliveries, the customers are waiting for us to deliver
- 10 supplies. We have supplies that are waiting to be shipped to
- 11 us; can we deliver those supplies? And the third, which I'm
- 12 sure Your Honor has heard, if you've dealt with these kinds
- 13 of companies, is that a lot of our business comes from
- 14 builders who specify certain items to be manufactured by
- 15 certain providers, so they will say, we specify Marvin
- 16 windows. We can't deliver them Pello windows or some other
- 17 windows. So that in effect becomes a critical supplier for
- 18 those jobs for those builders and enables us to get payment
- 19 on those jobs. Our critical vendor list includes \$15 million
- 20 of critical vendor amounts. Now, that breaks down into two
- 21 categories. One is a category of critical vendor that also
- 22 has delivered goods to us within the 20 days before the
- 23 filing. So, not only are these vendors critical, but they
- 24 also have 503(b)(9) claims. That's about \$9 million, and
- 25 then the second category are those vendors who are critical

- 1 but have claims that arise outside of the 20-day period.
- 2 Here again we have been in discussions with the U.S.
- 3 Trustee's Office. Mr. McMahon wanted us to separately
- 4 identify the \$6 million and the \$9 million buckets, which
- 5 we've done. He also had raised an issue about a provision
- 6 that we had in the motion, and the provision in the motion
- 7 said that we could only pay, with certain limited exceptions,
- 8 we could only agree to pay vendors if they, 1) extended
- 9 customary terms to us, and 2) would agree that we could pay
- 10 them their pre-petition amount in 30-, 60-, and 90-day
- 11 increments. The portion of that request dealing with 30-,
- 12 60-, and 90-day payments raised an objection for Mr. McMahon.
- 13 He wanted us to take that out, which we have done. So, as
- 14 currently drafted, the order says that we do have to get a
- 15 commitment from our critical vendor to extend customary trade
- 16 terms to us, but we can pay them we can either pay them
- 17 immediately their pre-petition amounts or we can negotiate
- 18 extended payments with them, it's entirely within our
- 19 discretion. I would urge the Court to approve this motion
- 20 immediately.
- 21 THE COURT: Does anyone else wish to be heard in
- 22 connection with the critical vendor motion? Alright, based
- 23 upon the record, primarily the discreet declaration, I'm
- 24 prepared to grant the relief that's been requested.
- MR. ROSENTHAL: May I approach?

- 1 THE COURT: Alright, I've reviewed the blackline. I
- 2 don't have any questions. That order's been signed.
- 3 MR. ROSENTHAL: Thank you, Your Honor. The next
- 4 motion is related and it relates to foreign vendors. Of
- 5 course, there's always a concern that foreign vendors that do
- 6 not have jurisdictional ties to the United States will be -
- 7 require some comfort or payments in order to continue
- 8 shipping goods into the United States based on the bankruptcy
- 9 of their customer. So we believe, Your Honor, that it is
- 10 appropriate to pay those vendors and prevent them from
- 11 stopping shipments that at any one time we do have containers
- 12 on ships and things which are coming into the United States.
- 13 So we would urge the Court to approve our foreign vendor
- 14 motion. There have been some minor comments from the U.S.
- 15 Trustee's Office which we've made.
- 16 THE COURT: Alright, let me see a blackline. Does
- 17 anyone else care to be heard in connection with this motion?
- 18 I hear no response. I have no questions. I'm prepared to
- 19 grant the relief that's been requested. That order has been
- 20 signed.
- 21 MR. ROSENTHAL: The final motion, Your Honor,
- 22 related to vendors relates to goods in transit. At any point
- 23 in time we have goods in transit to us which haven't arrived,
- 24 goods that are in the hands of warehousemen who have liens
- 25 with respect to those goods, parties who have a right to

- 1 assert mechanics' or materialmen's liens, and in some
- 2 instances, we get paid pursuant to joint checks, and we have
- 3 a procedure that we have followed for endorsing those checks,
- 4 having a joint check paid, received the funds, or remit funds
- 5 back to us. This is all part of insuring that our customers
- 6 continue to pay us to avoid liens on their property which
- 7 would hold up the payments. So we would urge the Court to
- 8 approve this motion related to payment of shippers',
- 9 warehousemen's, mechanics', and materialmen's claims and
- 10 joint checks.
- 11 THE COURT: Does anyone else wish to be heard in
- 12 connection with this motion? I hear no response. Do you
- 13 have a form of order for me?
- MR. ROSENTHAL: Yes.
- 15 THE COURT: Thank you. I've reviewed the blackline.
- 16 I don't have any questions. I'm prepared to grant the relief
- 17 that's been requested. That order has been signed.
- 18 MR. ROSENTHAL: Your Honor, that only leaves our de
- 19 minimis assets sale motion, and I would again, I want to urge
- 20 the Court to approve this motion, and I have some responses
- 21 to the Court's concerns and questions.
- THE COURT: Go ahead.
- 23 MR. ROSENTHAL: First, Your Honor, we would be
- 24 prepared on an interim basis to limit the authorization that
- 25 we are requesting. We do not even believe we need I think

- 1 the Court was suggesting 100,000 per asset. We think that
- 2 50,000 per asset would be sufficient on a interim basis, and
- 3 we would agree to file the accounting, the statement required
- 4 by 6004(f)(1). With respect to the issue that was raised
- 5 about the auctioneer, I have two points, Your Honor. The
- 6 first is that while not dispositive, certainly courts in this
- 7 jurisdiction and in other jurisdictions including the Second
- 8 Circuit have routinely approved these sorts of motions and
- 9 authorized the payment of auctioneers, brokers, without
- 10 requiring those entities to be approved pursuant to 327 of
- 11 the Bankruptcy Code, and I'd urge the Court to look at the
- 12 Flying J case which was a case decided last year by Judge
- 13 Walrath. Lyondell in the Second Circuit in the Southern
- 14 District of New York which was just decided allowing that.
- 15 But more than that, Your Honor, we have taken a look at 327
- 16 and the case law, and here's where we come out on this: You
- 17 know, 327 is designed for particular types of professionals
- 18 who should be required to be employed and file applications.
- 19 When you look at the list, it is true that auctioneers appear
- 20 in the list. We do not believe though that it's enough just
- 21 to be in the enumerated list. When you look at the case law
- 22 and you look at the language of 327(a) you have to be a
- 23 professional that's in the enumerated list but you also have
- 24 to be representing or assisting the Trustee in carrying out
- 25 its duties under this title. Cases that interpret that last

- 1 phrase define someone who assists the Trustee in carrying out
- 2 its duties as someone who plays a central role in the
- 3 administration of the debtor's case, and I would cite the
- 4 Court to the <u>C Train</u> case. These auctioneers that we are
- 5 seeking to pay are not in any way, shape, or form playing
- 6 anything remotely related to a central role in our
- 7 proceeding. In fact, what they do is they sell piecemeal,
- 8 pieces of equipment that we send to them and that many, many
- 9 other sellers send to them in an auction not designed
- 10 specifically for us but designed to sell whatever comes into
- 11 them. They are at best, Your Honor, tangentially related to
- 12 the administration of the case. We have a provision in 327
- 13 that deals with professionals who are tangentially related to
- 14 the case. 327(e) deals with professionals who are
- 15 tangentially related but notably, Your Honor, 327(e) only
- 16 talks about attorneys. So, it's our view, Your Honor, that
- 17 327 does not deal with this situation. Auctioneers are not
- 18 central to the administration of the case so they're not
- 19 covered by 327(a) and under -
- THE COURT: Well, let me put it this way, I guess
- 21 they could be but what you're arguing is under these
- 22 circumstances they're not.
- 23 MR. ROSENTHAL: Absolutely. Were they absolutely.
- 24 Were they charged with liquidating all of our assets in one
- 25 proceeding just for our benefit, I think they would then be

- 1 central, and they would be covered by 327(a) but that is far
- 2 from what these parties are doing.
- 3 THE COURT: Alright. Does the U.S. Trustee wish to
- 4 be heard further on this issue?
- 5 MR. McMAHON: Your Honor, good afternoon. Joseph
- 6 McMahon for the Acting United States Trustee. I go back to
- 7 the § 327 language, Your Honor, and I think it's fairly
- 8 clear, at least from our perspective that the language which
- 9 was cited by debtors' counsel is almost prefatory. It's, in
- 10 fact, merely descriptive of what the listed professionals do
- 11 as opposed to being a limitation upon the persons that have
- 12 to be employed pursuant to that subsection. For example,
- with respect to the role and responsibilities of attorneys,
- 14 appraisers, other professional persons, Your Honor is well
- aware that with respect to attorneys we often see attorneys
- 16 appear in cases and they're responsible for discreet matters
- 17 for a subset of a particular situation. Maybe they decide to
- 18 serve as Delaware counsel in a case. That is not to say that
- 19 they are not representing or assisting the Trustee in
- 20 carrying out the Trustee's duties under Chapter 11, and if we
- 21 take a look at what the Trustee's duties are, I think they're
- 22 fairly well-defined in § 1106 of the Bankruptcy Code.
- 23 1106(a) refers us to 704. In 704 there outlines the
- 24 obligations of the Trustee, and what I will say, Your Honor,
- 25 is that in a liquidating case such as this, to establish a

- 1 rule that debtors' counsel is suggesting that unless a
- 2 professional is assisting the liquidation of substantially
- 3 all of the assets of the estate that we don't have to employ
- 4 that person. That is it's interesting as a proposal, but
- 5 as a general matter it has to fail. The reality is, is that
- 6 in a liquidating situation any auctioneer of the caliber
- 7 that's proposed here is effectively assisting the debtor in
- 8 possession in reducing property to cash and assisting the
- 9 debtors in closing out their estates. There is no
- 10 requirement that attorneys, accountants, or specifically in
- 11 our situation, auctioneers, Your Honor, have to have a
- 12 central role in the bankruptcy proceeding pro se under the
- 13 plain language of the § 327(a). They're helping the trustee
- 14 do the trustee's work or otherwise they wouldn't be employed
- 15 for the purpose for which they are. I further note, Your
- 16 Honor, that to the extent that counsel is suggesting that
- 17 debtors in possession typically in our Chapter 11 cases make
- 18 a relative judgment as to how central or not an attorney, an
- 19 accountant, an appraiser, or an auctioneer is to the process
- and decides not to forego completely 327(a) employment,
- 21 that's not an experience that I'm typically familiar with in
- 22 Delaware. What we discussed during our break and the point I
- 23 would bring up to the Court, Your Honor, is that we have seen
- the ordinary course professional vehicle used. It does
- 25 provide for a Rule 2014 affidavit that is in all respects

- 1 identical to what a typical professional does. I asked
- 2 debtors to indicate to me how many auctioneers it is we're
- 3 dealing with here. I heard there's a couple of national
- 4 firms. There were some independents. Well, are we talking
- 5 about 6 or 200? And irrespective of that, Your Honor, when
- 6 Congress comes in and says, You've got to hire these people,
- 7 the burden is what it is. With respect to the Rule 6000
- 8 report, the 6004(f)(1) report, I've seen situations where
- 9 you'd have the employment application or reference to
- 10 employment of a professional in a separate application or a
- 11 sale motion, and the 6004(f)(1) report serves effectively as
- 12 the fee application. Frankly, I'd be happy with either the
- OCP procedure or something akin to that here, Your Honor.
- 14 There's a 2014 requirement for these persons. It has to be
- 15 met, and while I understand that there's a difference between
- 16 an auctioneer, Your Honor, in northern New Jersey and a law
- 17 firm like Gibson, Dunn that regularly traffics in this
- 18 business, the requirements are the same under the plain
- 19 language. Thank you.
- THE COURT: Thank you.
- 21 MR. ROSENTHAL: Your Honor, I don't want to prolong
- 22 this. I do want to say one thing. To the extent that there
- 23 was any suggestion that the debtors are liquidating their
- 24 estate, they are not. So, this is a reorganization. These
- 25 sales are part of wind-down of businesses that have been

- 1 closed because of cost rationalization.
- THE COURT: Alright, well, let me make a couple of
- 3 comments. First, I'm loathed to set any kind of a precedent
- 4 on the first day of the case, although my rule from the bench
- 5 I always caution that it's not a precedent to be relied on by
- 6 anybody, doesn't seem to stop people from reminding me of
- 7 such rulings. I look to the motion itself and it says, "In
- 8 the ordinary course of business, the debtors frequently
- 9 donated or sold either directly or indirectly or at third-
- 10 party auctions on predetermined dates assets no longer useful
- including without limitation various types of vehicles,
- 12 warehouse equipment, computers, excess, broken,
- decommissioned and obsolete fixtures and equipment and other
- 14 personal property and interest in property", and it seems to
- 15 me that these are things which are of, as the debtor alleges,
- 16 little value to the estate and part of paring itself down to
- 17 that which it needs. On the other hand, I will say with
- 18 respect to the part of the Trustee's objection that deals
- 19 with meeting the Rule 6003 standard, as I think must be met
- 20 under these circumstances, there's nothing in the first day
- 21 declaration which addresses this relief and so, therefore, as
- 22 yet there's no evidentiary underpinning for my making a
- 23 finding that this relief is necessary in the first 20 days of
- 24 the case to avoid immediate and irreparable injury. Now, I
- 25 have two thoughts about that. If the debtor wishes the

- 1 opportunity to put on an evidentiary record on that issue
- 2 today, I'll give you some time to do that. It seems to me,
- 3 however, it might be just as simple for me to put this off to
- 4 another day to allow the debtor to consider its strategy and
- 5 maybe find one that works with the U.S. Trustee. I would be
- 6 willing to put it down for July 1st, although that still falls
- 7 within the first 20 days, so you're still going to have that
- 8 evidentiary burden to meet. If you wish to push it to July
- 9 16th, you will fall outside of the 6003 requirements. That
- 10 doesn't mean there might not be other issues. I leave the
- 11 choice to the debtor.
- MR. ROSENTHAL: Your Honor, may we confer first?
- 13 THE COURT: You may.
- 14 MR. ROSENTHAL: Your Honor, if we could schedule it
- 15 for the 1^{st} at 4:30 and if we're able to reach a resolution in
- 16 the meantime, we'll let chambers know as soon as we know.
- 17 THE COURT: Alright, we'll put it down for July 1st
- 18 at 4:30 with the same objection deadlines as we put in the
- 19 financing motion. So, you may notice it on that basis, and
- 20 if you'd like me to sign an order to that effect you can just
- 21 present one under certification and I'll act upon that.
- 22 MR. ROSENTHAL: Thank you, Your Honor. Your Honor,
- 23 we appreciate your time today. I don't think we have
- 24 anything else, but we certainly appreciate that you worked us
- 25 into your calendar, and we look forward to appearing before

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1
     you and confirming this case.
 2
               THE COURT: As do I.
 3
              MR. ROSENTHAL: Thank you.
               THE COURT: Alright, that concludes this hearing.
 4
     Court will stand in recess.
 6
               (Whereupon at 1:51 p.m., the hearing in this matter
 7
     was concluded for this date.)
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               I, Elaine M. Ryan, approved transcriber for the
     United States Courts, certify that the foregoing is a correct
19
20
     transcript from the electronic sound recording of the
21
     proceedings in the above-entitled matter.
2.2
23
     /s/ Elaine M. Ryan June 22, 2009
     Elaine M. Ryan
     2801 Faulkland Road
     Wilmington, DE 19808
     (302) 683-0221
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UNITED STATES BANKRUPTCY COURT District of Delaware

In Re:

Building Materials Holding Corporation 720 Park Boulevard, Suite 200

Boise, ID 83712 EIN: 91–1834269 Chapter: 11

Case No.: 09-12074-KJC

NOTICE OF FILING OF TRANSCRIPT AND OF DEADLINES RELATED TO RESTRICTION AND REDACTION

A transcript of the proceeding held on 6/17/2009 was filed on 6/23/2009. The following deadlines apply:

The parties have 7 days to file with the court a *Notice of Intent to Request Redaction* of this transcript. The deadline for filing a *request for redaction* is 7/14/2009.

If a request for redaction is filed, the redacted transcript is due 7/24/2009.

If no such notice is filed, the transcript may be made available for remote electronic access upon expiration of the restriction period, which is 9/21/2009 unless extended by court order.

To review the transcript for redaction purposes, you may purchase a copy from the transcriber (name, address/contact information) or you may view the document at the clerk?s office public terminal.

Clerk of Court

Date: 6/23/09

(ntc)

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